#### Social Finance in Lithuania:

Demand, challenges & opportunities

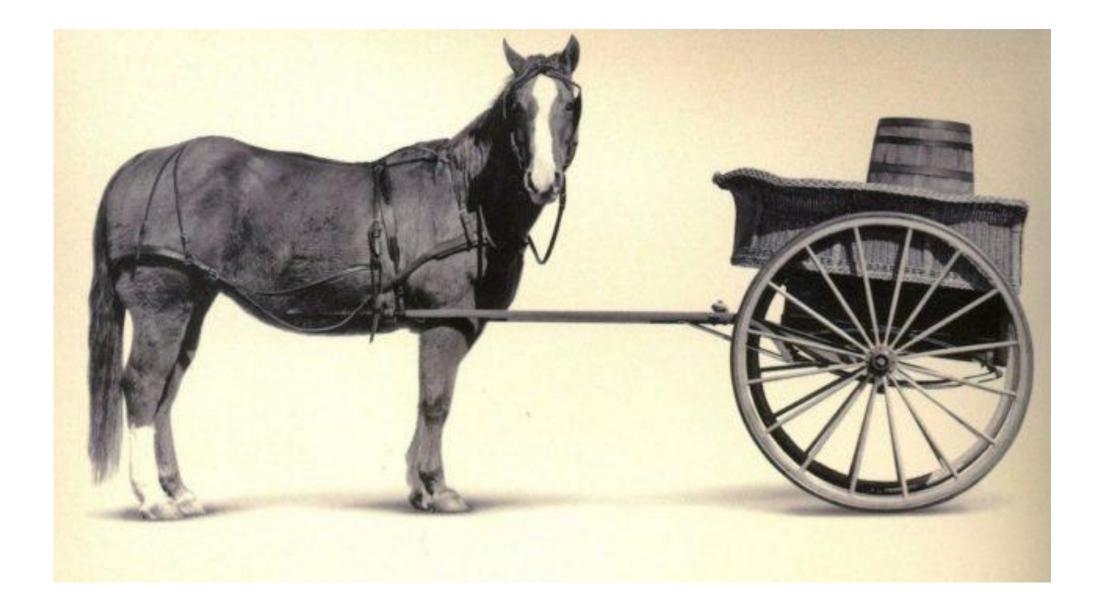


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Vilnius, Lithuania

www.tulba.com







#### Definitions...

<u>Impact investing</u> does not solely focus on providing financial resources for a financial return but also aims at a positive social and environmental impact\*

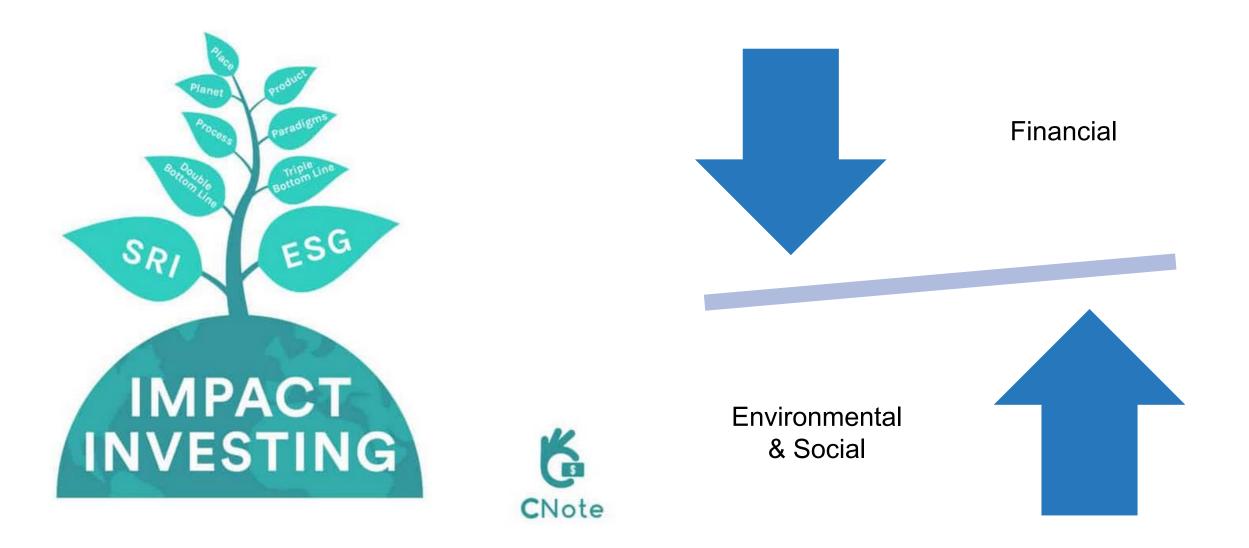
Or..

Investing in organisations that are making society better with the aim of making strong financial returns\*\*

\*What's in a Name: An Analysis of Impact Investing Understandings by Academics and Practitioners Anna Katharina Höchstädter, Barbara Scheck p1 \*\*Phil Caroe in:

https://www.pioneerspost.com/news-views/20150907/defining-moment-what-social-investment



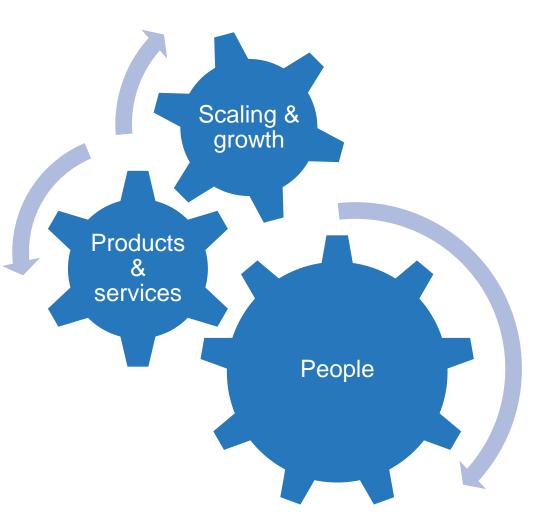




#### **Social investing**

Investing for the primary purpose of supporting an organisation to make positive social impact.

Investors may seek market-comparable terms where these are still beneficial to investees, but will likely make some concession (for example regarding return, liquidity, default conditions, etc.) to support the investee's mission\*



\*Phil Caroe in: https://www.pioneerspost.com/news-views/20150907/defining-moment-what-social-investment



#### **Three Key Features**

- 1. Intentionality: objectives should be clearly articulated across financial, social and environmental goals where relevant
- 2. Measurement: impact across all objectives should be measured
- **3. Transparency**: the organisation should share information on its progress and performance



# Types of Investment

#### 1. Debt

- Secured loans
- Unsecured loans
- Quasi-equity
- Bonds and crowdfunded loans
- 2. Equity
  - Investment for part ownership
  - Community shares one member, one vote, single non-transferrable share
- 3. Grants as investment...?



# **Typical Investment Uses**

- Getting started high risk, low return
  - Product or service development / design
  - Sales and marketing
  - Infrastructure systems / equipment
  - Staffing



- Keeping going cash is king!
  - Working capital
  - Bridging loans



- Buying an asset asset... or liability?
  - Buildings / land
  - 'Asset transfer'



- Scaling up
  - Bidding for bigger contracts
  - Sell products and services to more people
  - Deliver wider range of products / services
  - Expand geographical area



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#### Lithuanian Context: a spectrum

Legally recognised social enterprises (as per Law on Social Enterprises)		'De-facto social enterprises'		"Sustainability businesses'	
Social enterprise (Employment of the persons who are attributed to the target groups; development of their working (technical) and social skills; their social integration)	Social enterprise of the disabled (Employment of the disabled; development of their working (technical) and social skills; their social integration)	NGOs (Associations, charity and support funds, publish establishments) pursuing social aims and oriented towards productive	Other organisations (SMEs, other companies) engaged in "social activities" or emphasising "social mission" in their business model	Businesses embracing TTL (SMEs / private companies with a focus (business model) on people, planet and profit)	Good corporate citizens and CSR programmes (SMEs and large corporate programmes aimed at working towards SDGs)

From: Untapped Potential: entrepreneurs with purpose hold the key to a flourishing Lithuania (Tulba Consulting & Katalista Ventures, 2020)

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# Challenges

- Demand-side:
  - Demand is weak estimated around 100 'social enterprises' in Lithuania
  - Size and types of funding not very well understood (amount vs. debt / equity / grants) a 'missing middle'?
- Supply-side:
  - Types of funders and investors not very well understood
  - Little understanding of social business / sustainability businesses
- Intermediaries are weak / ill defined:
  - Who or what are they?
  - What is their role... capital & finance provider, investment readiness support provider, advocate, policy development?





# Challenges

- Lack of 'impact metrics' how to prove (and improve?)
- Lack of awareness of benefits of social finance (...and the risks)
- Lack of understanding about legal structures, tax implications, investment reliefs (EIS, CITR, SITR)
- Lack of coherence there is no strategy

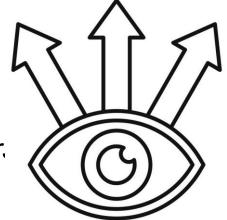


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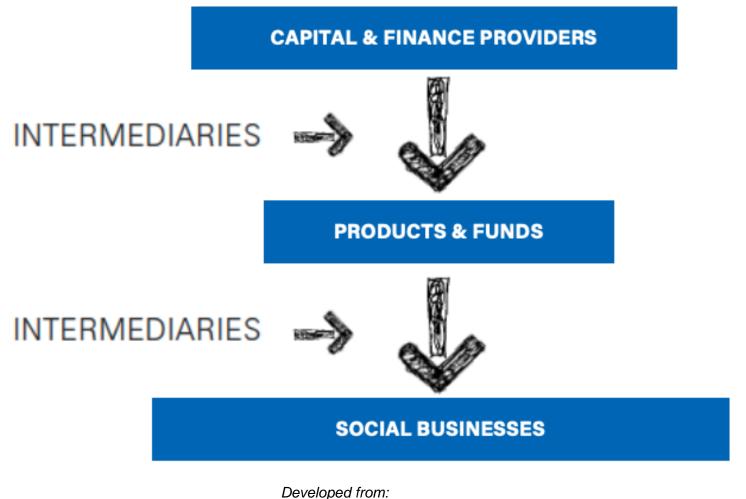


# Opportunities

- 10 years of development in Lithuania with examples of good practice: the movement is building
- Now more than ever people are looking at different types of businesses and models:
  - 'No more business as usual'?
  - Generational shift Millennials (gen Y) and gen Z ('Entrepreneur, with purpose')
  - Climate change
  - 'Corona-reset'?
- Develop a provider / intermediary ecosystem i.e. nonfinancial support to social businesses

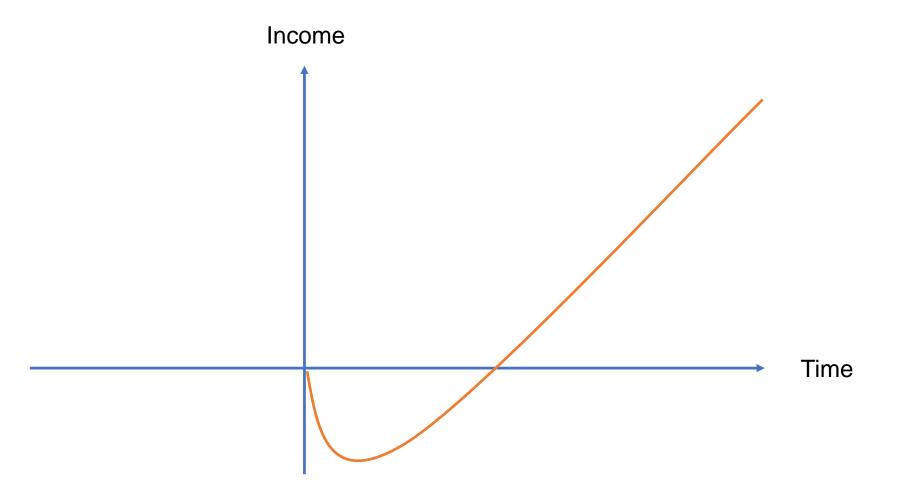


#### 'Designing' an Ecosystem

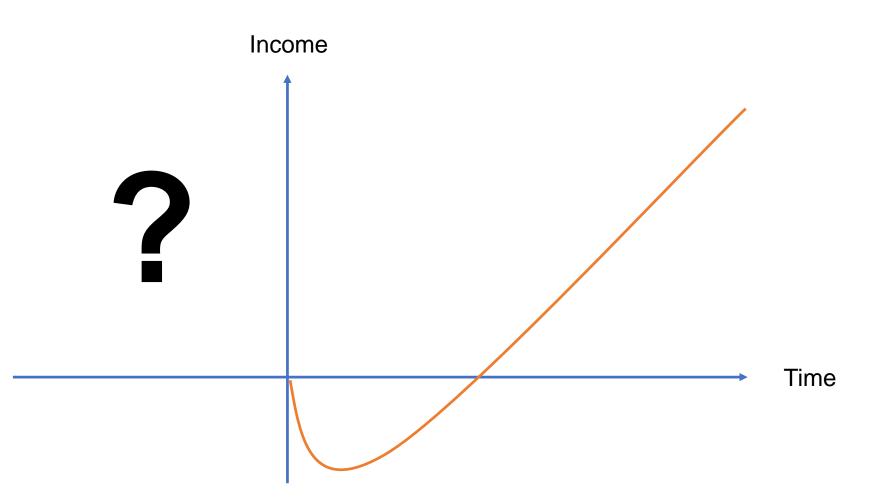


http://www.bigpotential.org.uk/sites/default/files/slideshare/Social%20Investment%20Explained\_Guide\_SEUK-BIG.pdf

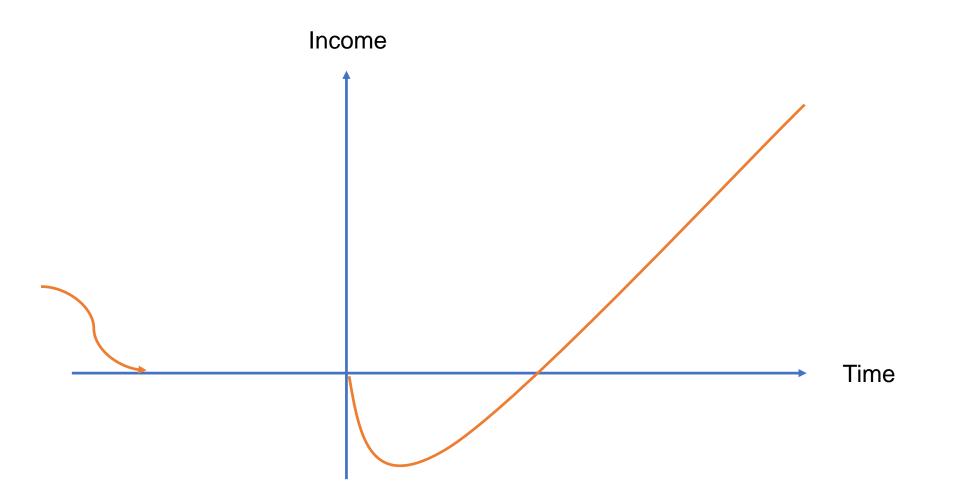




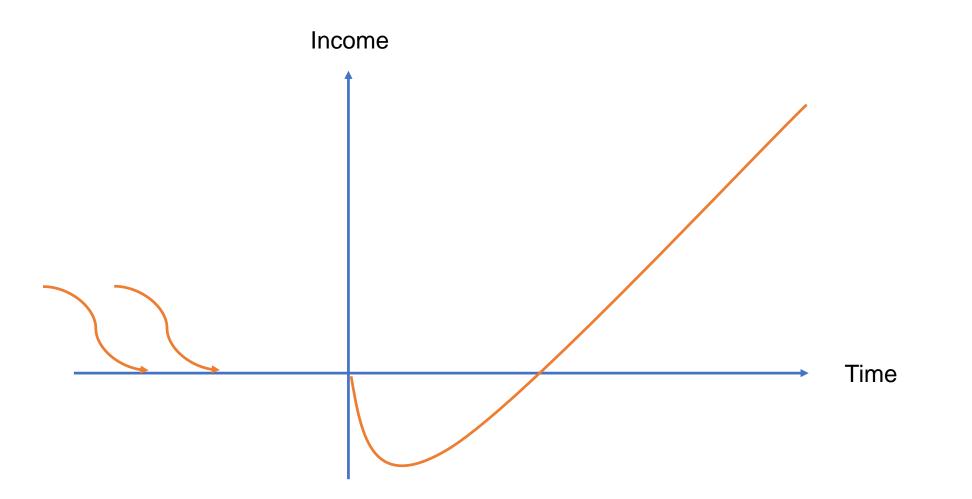




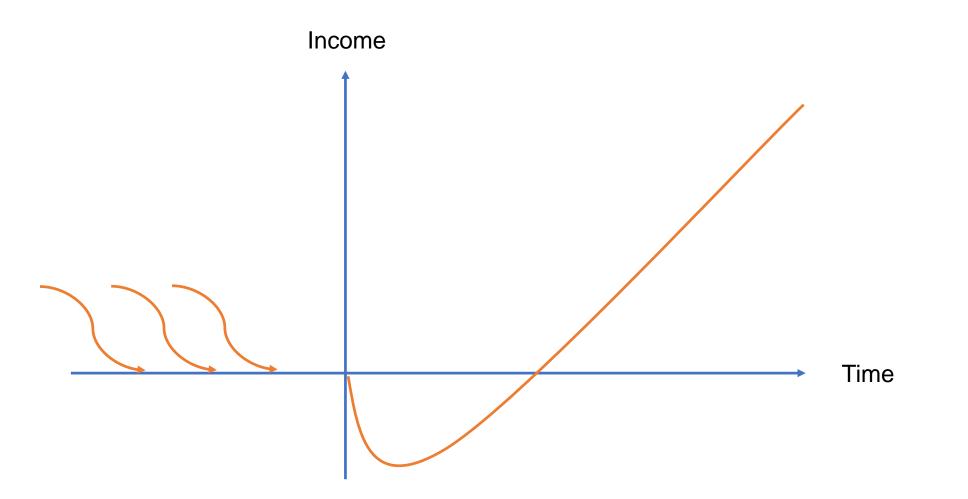








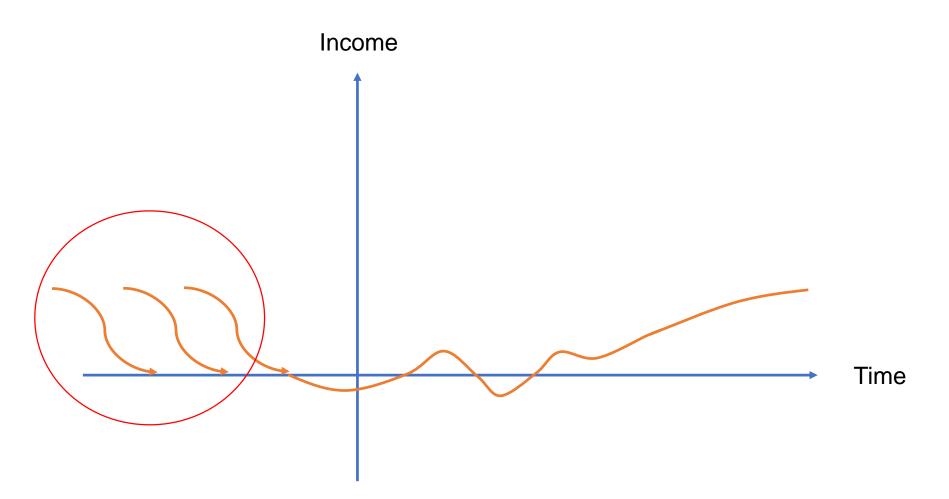




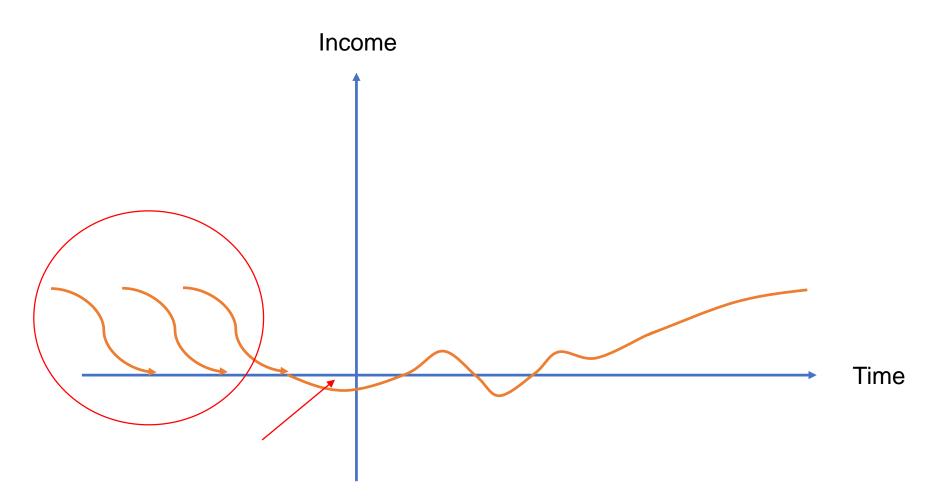




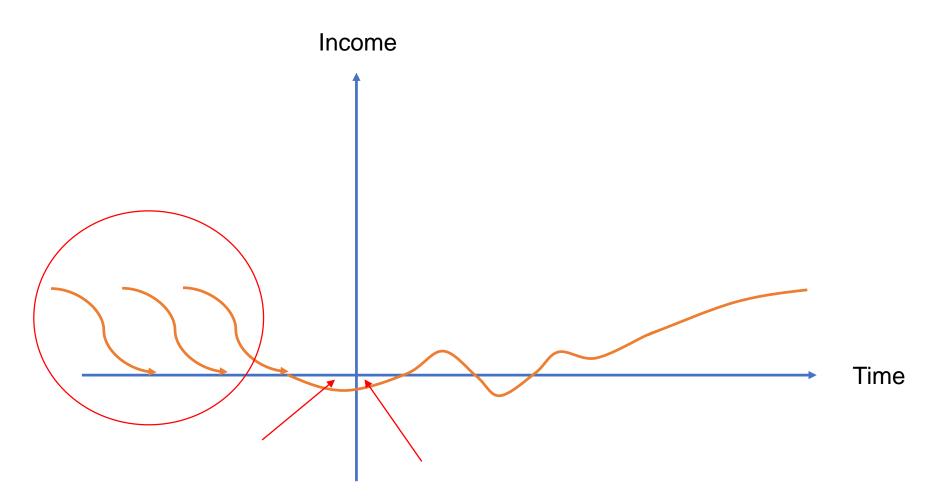




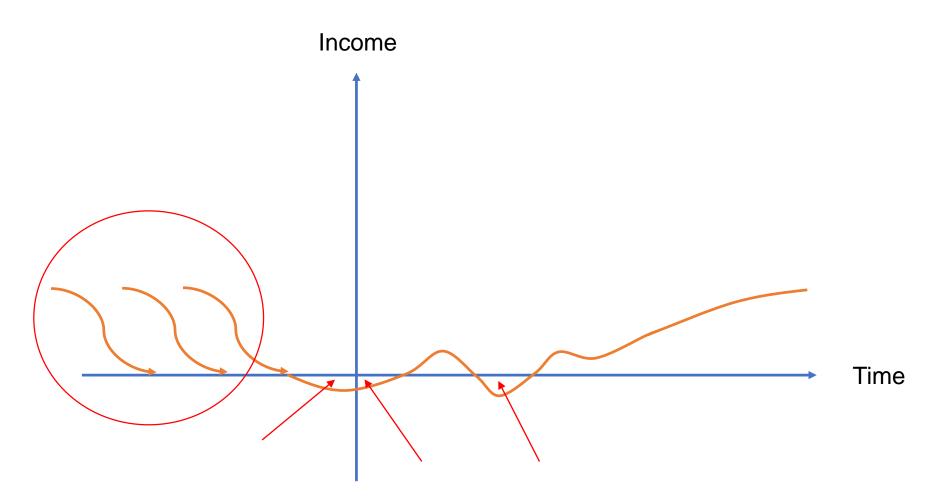




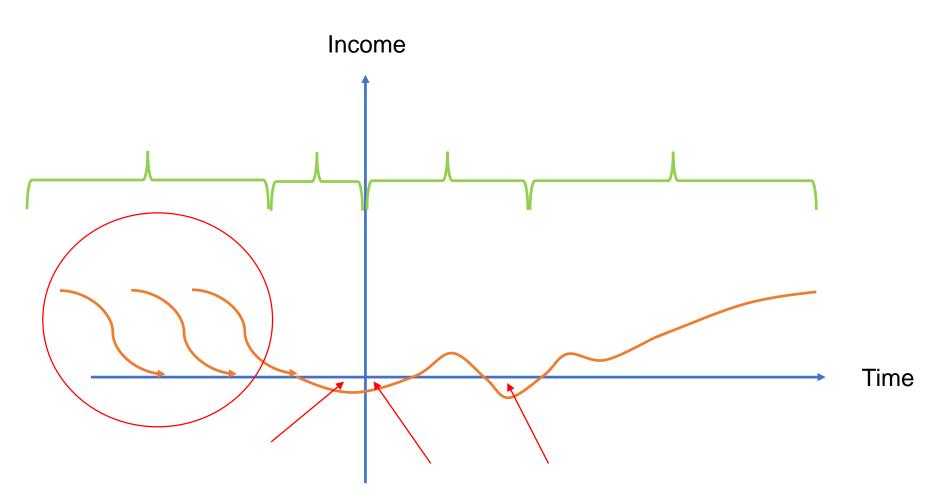














#### Questions

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